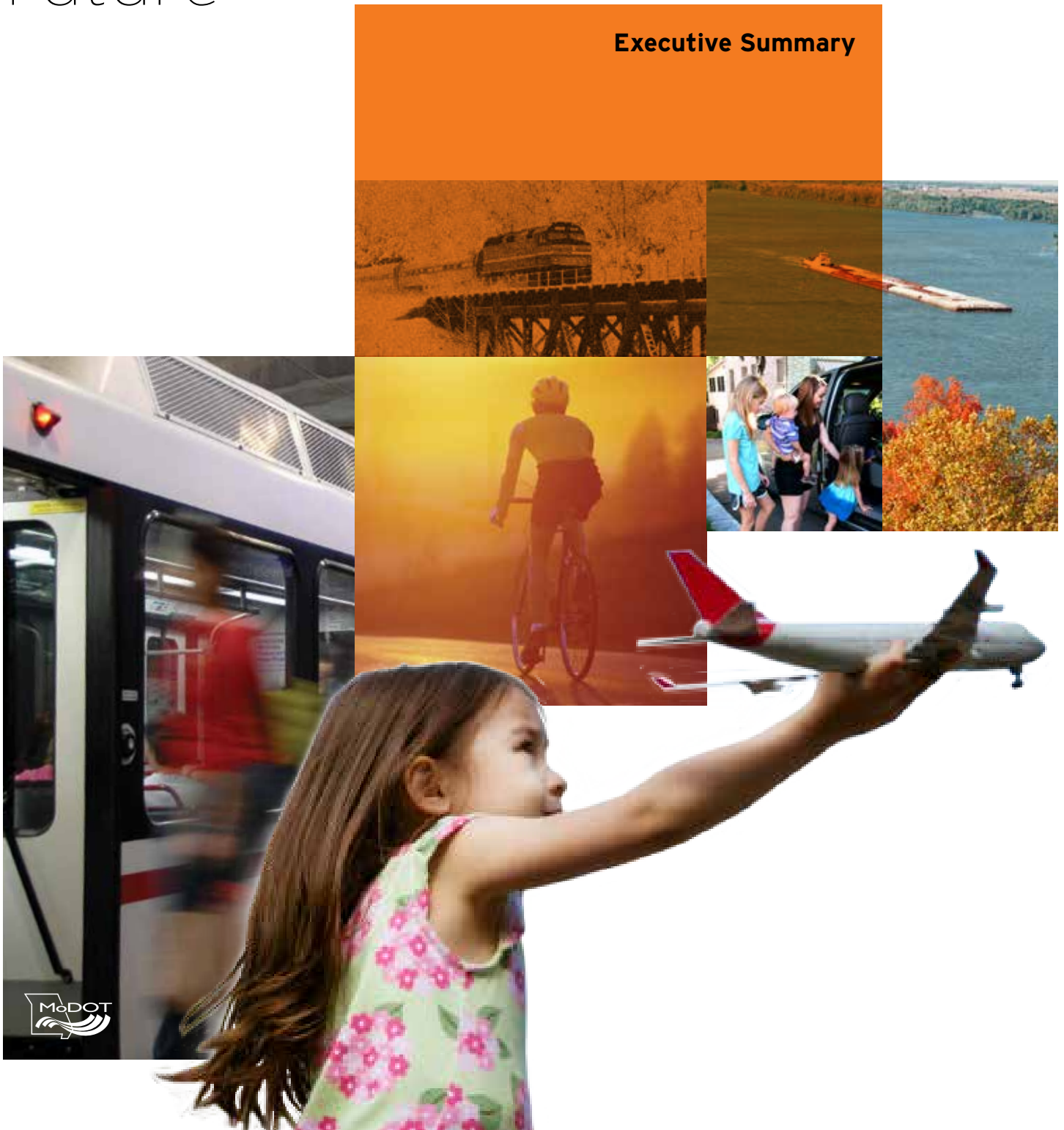
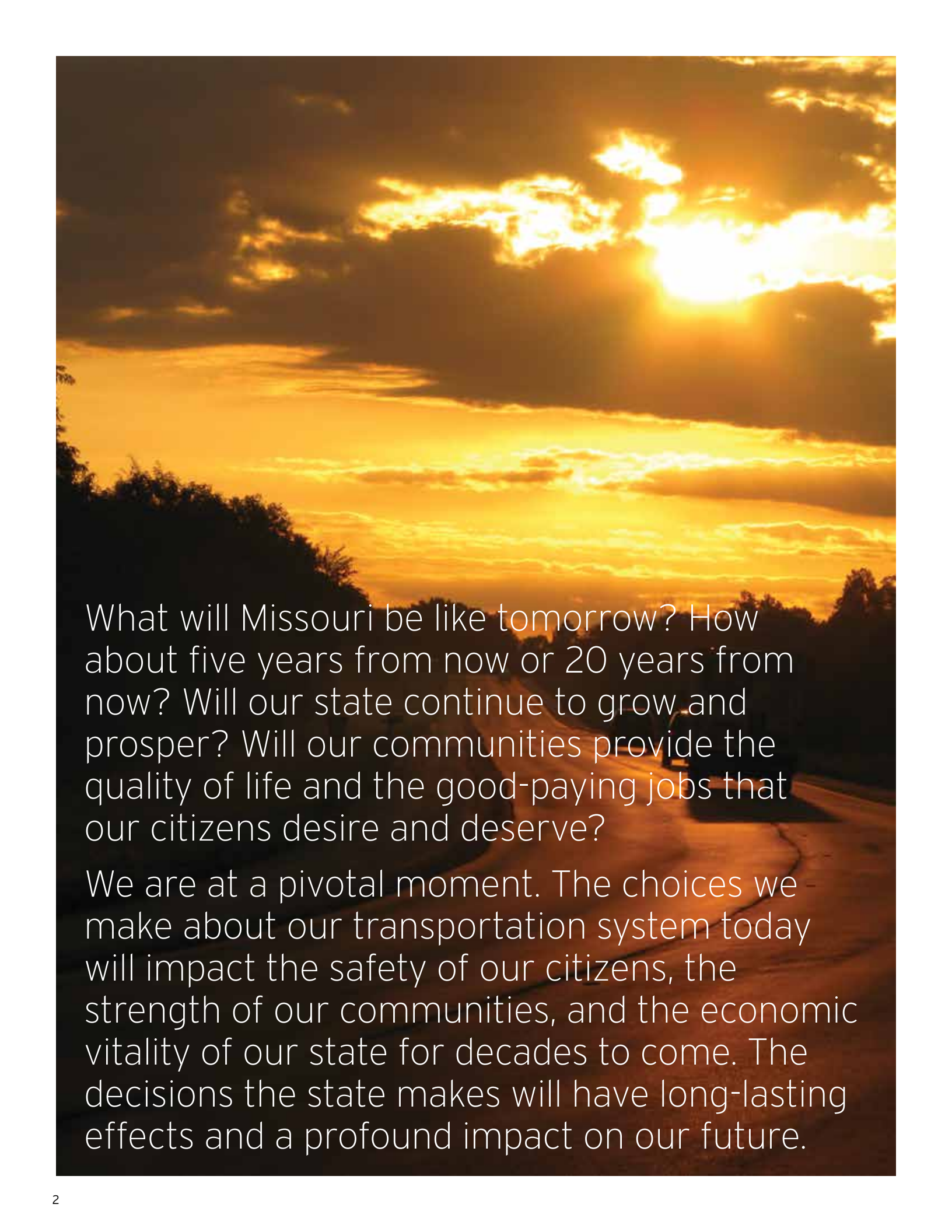


FEBRUARY 2014

A Vision for Missouri's Transportation Future

Executive Summary



A full-page background image showing a sunset or sunrise. The sun is a bright, glowing orb in the upper right, partially obscured by dark, textured clouds. The sky is filled with horizontal bands of orange and yellow light. In the foreground, a dark, silhouetted road curves from the bottom left towards the center. A small, dark car is visible on the road, moving away from the viewer. The overall mood is contemplative and hopeful.

What will Missouri be like tomorrow? How about five years from now or 20 years from now? Will our state continue to grow and prosper? Will our communities provide the quality of life and the good-paying jobs that our citizens desire and deserve?

We are at a pivotal moment. The choices we make about our transportation system today will impact the safety of our citizens, the strength of our communities, and the economic vitality of our state for decades to come. The decisions the state makes will have long-lasting effects and a profound impact on our future.

**MISSOURIANS UNDERSTAND THE IMPORTANCE
OF A STRONG TRANSPORTATION SYSTEM**



As a part of our long range planning process, we wanted to know what Missourians expect from the state's transportation system over the next 20 years. You responded generously with many thought-provoking insights during our On the Move initiative held between January and July 2013 and the feedback we received upon delivering our draft plan in November 2013.

We talked to thousands of people all across the state during On the Move through a variety of channels and events. All told, we received 12,000-plus suggestions ranging from big picture ideas to requests for localized projects.

Following the introduction of the draft Long Range Plan in November 2013, we asked Missourians one question: Did we get it right?

I am pleased to report that the overwhelming feedback confirmed what we outlined in our draft - this is the right vision for Missouri moving forward.

Taken together, your expectations for Missouri's transportation future are summarized in four goal areas:

- Take care of the transportation system and services we enjoy today
- Keep all travelers safe, no matter the mode of transportation
- Invest in projects that spur economic growth and create jobs
- Give Missourians better transportation choices (more viable urban and rural transit, friendlier bike and pedestrian accommodations, improvements in rail, ports and airport operations)

You impressed upon us how crucial it is to achieve these goals because they will provide a strong, vibrant transportation system and a long-term boost to our economy and our quality of life.

The benefits of accomplishing these goals are tangible.

Missourians will be better able to leverage our geographic assets - rivers and central location - to strengthen Missouri's position in the global economy. And Missourians' daily lives will improve regardless of how they use transportation, whether commuting for work, shipping materials and finished goods or even responding to family, local and national emergencies.

The biggest challenge we face in keeping Missourians safe is a tremendous gap between what Missourians need and want and what we can continue to fund. Without a funding solution, we will be hard pressed to even maintain the existing system.

Between 2005 and 2010, funds made available by Amendment 3 allowed us to make significant improvements in safety. However, while that funding was temporary, the need to make safety improvements will only continue to increase.

Here at MoDOT, we have done everything we can reduce spending wherever possible. We have cut costs, reduced staff and services and have squeezed every penny out of every dollar we have to maintain the system.

Through the feedback we received, you set a high standard for MoDOT and our collective transportation system. In response, we have developed "A Vision for Missouri's Transportation Future" in this Executive Summary and the full-length Long Range Plan.

Continuing to work together, we can create solutions and address the goals spelled out in the Long Range Plan. The road ahead will be challenging as we work to find solutions to our growing funding problem, but we are excited to face the challenges and embrace this opportunity. We hope all Missourians are too.

Sincerely,

A handwritten signature in dark ink, appearing to read "Dave Nichols". The signature is fluid and cursive.

Dave Nichols - Director, Missouri Department of Transportation (MoDOT)

STATE OF THE CURRENT SYSTEM

From traveling across the state Missourians told us keeping Missouri's existing roads and bridges in good condition should be one of the state's highest priorities. This was a critical point we heard from nearly every person with whom we met, and the issue really comes down to the safety of Missouri citizens, families and those who travel in our state.

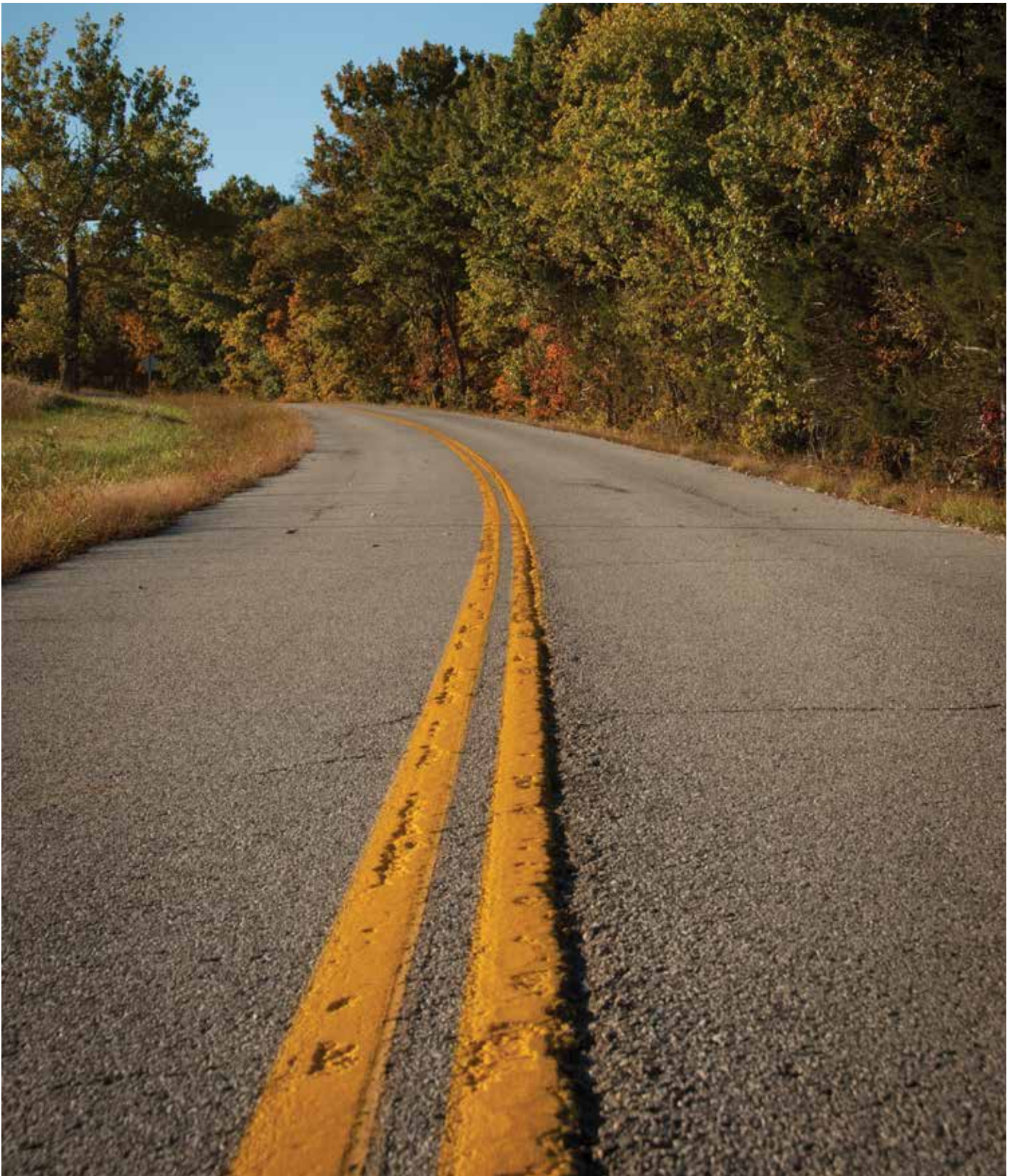


If we do not address these challenges now, the safety of our citizens will be compromised.

Safety is at the core of everything we do. Strategic investments in engineering, emergency medical services, enforcement and education have been proven to reduce fatalities and serious accidents. While progress has been made statewide over the past several years to make roads smoother and safer, anyone who travels around the state knows that there are many areas that need to be fixed. Based on current revenue projections the problem will only get worse. Many of

the improvements that occurred over the past decade, made possible by temporary funding from Amendment 3 and federal dollars, demonstrated that MoDOT can successfully focus on and fix the areas of highest concern. However, addressing our maintenance priorities through temporary funding options is over, stalling MoDOT's ability to get more roads and bridges into safe condition.

The fact is, if we do not address these challenges now, the safety of our citizens will be compromised.



Missouri's system by the numbers:

6,598 BRIDGES

IN MISSOURI, CONTROLLED BY THE STATE, ARE IN
FAIR OR POOR CONDITION.

9,290 MILES

OF MISSOURI'S MAJOR AND MINOR HIGHWAYS
ARE IN FAIR OR POOR CONDITION.

MORE THAN

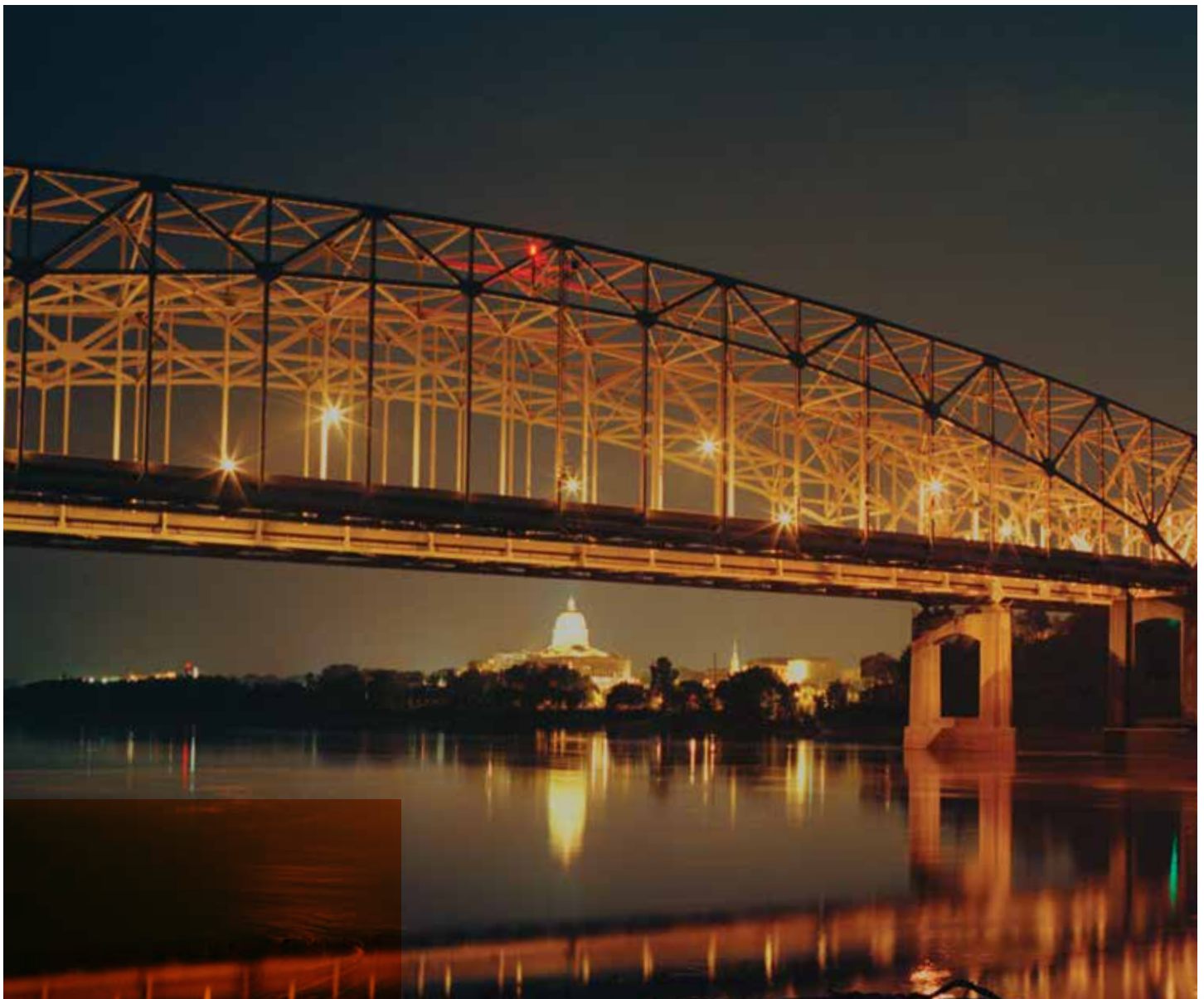
20,000 MILES

OF BRIDGES AND HIGHWAYS CROSSING
THROUGH COMMUNITIES DO NOT HAVE SHOULDERS.

Between 2005 and 2012, as bridge and highway conditions improved, roadway fatalities decreased by more than 34 percent. While this progress is important to note, the reality is one death is too many. As we outline later in this plan, safety and the upkeep of our current system are two of our four major goals.

In a nutshell, with declining transportation funding and increasing costs from inflation, MoDOT's ability to adequately maintain bridges and highways is impossible moving forward.





MISSOURI HAS MORE STATE HIGHWAY MILES THAN KANSAS AND ILLINOIS COMBINED

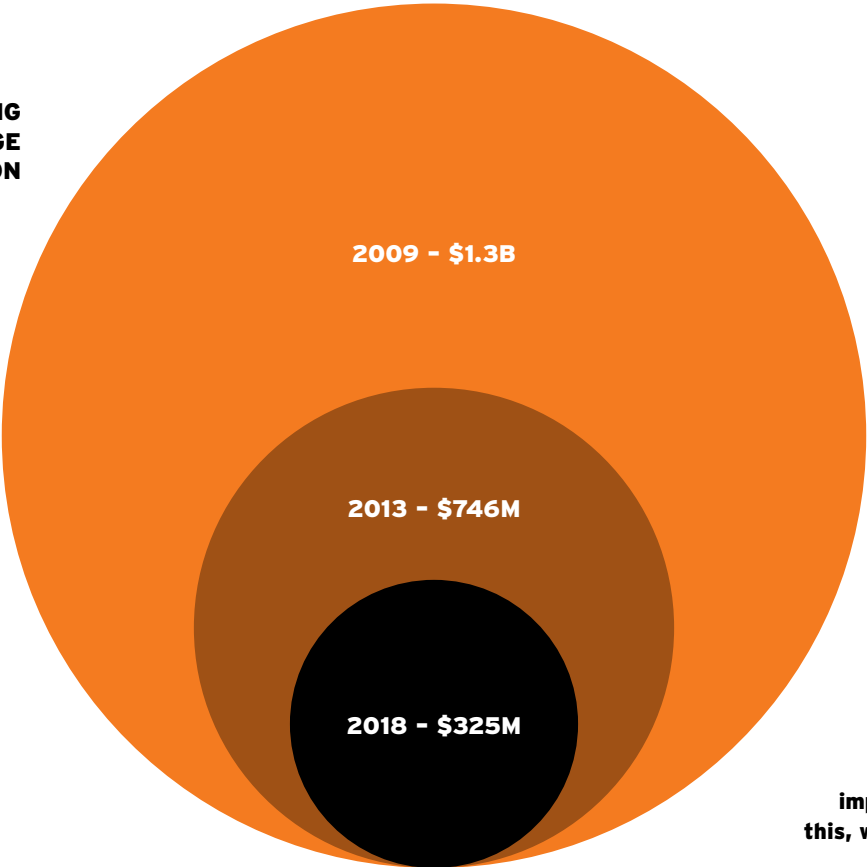


BUT WITH ONLY 1/3 OF ILLINOIS' REVENUES

Missouri's highway system is the seventh largest in the nation, but ranks 40th in funding per mile.



**MODOT'S FUNDING
FOR ROAD AND BRIDGE
CONSTRUCTION**



Due to the loss of temporary funding, inflation and no increase to the gas tax in 20 years, our funding has decreased significantly. And Missouri's current funding structure requires that we can only use this money on road and bridge improvements. Because of all this, we are not able to maintain our current system.

CURRENT FUNDING REALITIES

One of our primary funding challenges is inflation. The same increases that we see in our daily lives in recent years – the price of gas has nearly tripled and the cost of a gallon of milk is up by more than a dollar – also apply to the materials we need for transportation. The price of asphalt, concrete and steel are double and triple what they were 20 years ago, when fuel taxes were last raised. Our reduced purchasing power has created a bigger strain on the budget for maintaining Missouri's many bridges and highways.

PURCHASING POWER HAS DECREASED SIGNIFICANTLY DUE TO INFLATION

	1992	2011	% INCREASE
CONCRETE	\$51.30/YD	\$153.60/YD	199%
FUEL	\$1.30/GALLON	\$3.85/GALLON	196%
ASPHALT	\$21.52/TON	\$59.31/TON	176%
STEEL	\$450/METRIC TON	\$900/METRIC TON	100%

70%

OF OUR FUNDING COMES FROM FEDERAL AND STATE FUEL TAXES. BUT PEOPLE DRIVE LESS. AND CARS ARE MORE EFFICIENT THAN EVER.

THAT'S GOOD FOR THE ENVIRONMENT, BUT BAD FOR TRANSPORTATION FUNDING. THE DECLINING AMOUNT OF MONEY FROM FUEL TAXES COMING IN CANNOT COMPETE WITH THE PRICE INCREASES OF THE THINGS WE NEED FOR TRANSPORTATION PROJECTS.



WHERE WE'VE BEEN

The future of transportation in Missouri is an issue that touches everyone.

It's an issue of how efficiently food can be delivered from the farm to the market. It's an issue of how people get to work, senior citizens get to the doctor, and families get to vacation destinations, sporting events and everywhere in between. It's an issue of job creation, economic growth and getting products made in

Missouri to customers all around the world. With that in mind, we worked diligently throughout the first half of 2013 to reach as many Missourians as possible across the state. Our goal was to learn what Missourians want from their transportation system - and then use that information to plan Missouri's transportation future.

As we sat down with Missourians through On the Move, our goal was to think about the components of our complex transportation system and consider the right set of questions to determine how we can best proceed as a state.



WE CONSIDERED

- How do we keep Missourians safe?
- How do we balance the wants and needs of everyone across the state?
- How do we support agribusiness and other industries that help drive our state's growth?
- How do we stay ahead of the curve and invest in projects that will help our state 20 years from now, not just today?
- How do we stay competitive on a global scale?
- How do we meet the needs of a diverse population?
- How do we maintain our system, build new infrastructure and invest in all modes of transportation?
- How do we attract and retain businesses and our most important asset - our people?
- How do we embrace the needs of private companies, local governments, interest groups and citizens?
- *And, how do we do all of this with a shrinking funding source?*

We visited every county in the state ...

114



AND THE CITY OF ST. LOUIS

232

IN 2013, WE COMPLETED OUR FIRST EVER MISSOURI ON THE MOVE MOBILE TOUR. THE TOUR VISITED 232 COMMUNITIES ACROSS OUR STATE IN AN EFFORT TO REACH AS MANY MISSOURIANS AS POSSIBLE TO LEARN WHAT NEEDS AND PRIORITIES THEY HAVE FOR OUR TRANSPORTATION SYSTEM. THE INFORMATION WE GATHERED DURING THE MOBILE TOUR IS DIRECTLY REFLECTED IN THIS PLAN.

25,225

OUR VANS TRAVELED 25,225 MILES ON MISSOURI'S ROADS DURING THE MOBILE TOUR AND THE FEEDBACK FROM MISSOURIANS WAS OUTSTANDING.

12,000+

PROJECT SUGGESTIONS AND PERSONAL PREFERENCES ABOUT HOW WE DO BUSINESS.

See appendices A-H of the Long Range Plan for a full description of the feedback we received from each district.

WHAT WE HEARD

With all of the challenges and funding realities in mind, our team conducted a robust public outreach effort across the state from January through July 2013. We visited with thousands of Missourians in all 114 counties and the City of St. Louis to talk about our state's transportation future.

THERE IS A SIGNIFICANT GAP – AND IT'S GROWING – BETWEEN THE TRANSPORTATION SYSTEM THAT PEOPLE WANT AND NEED AND WHAT WE CAN DELIVER WITH CURRENT FUNDS

Our focus for this first round of public engagement was to reach stakeholders, including economic development groups, major employers, universities, statewide advocacy groups and interested Missouri citizens. We structured each session so we could have an intimate conversation with attendees and capture as much detail as possible regarding the needs of Missourians in all corners of the state. We presented participants with options and questions about the transportation system. We asked them to prioritize where funds should be spent and shared information about the current system, funding and the forecast for diminishing transportation funding, and its impact on the quality of our roads, bridges and other aspects of our system. We received an incredible amount of

feedback. We heard a wide range of options and opinions about investment choices and the direction we should go as a state. And when confronted with the reality of a declining transportation budget, the majority of participants expressed significant concern. We presented stark choices such as:

- Cuts to the most basic services we provide (replacing aging bridges, filling potholes, resurfacing highways, removing snow)
- Few improvements to the existing system
- Very limited flexibility to invest in non-roadway transportation such as transit, rail, ports, air and bike paths

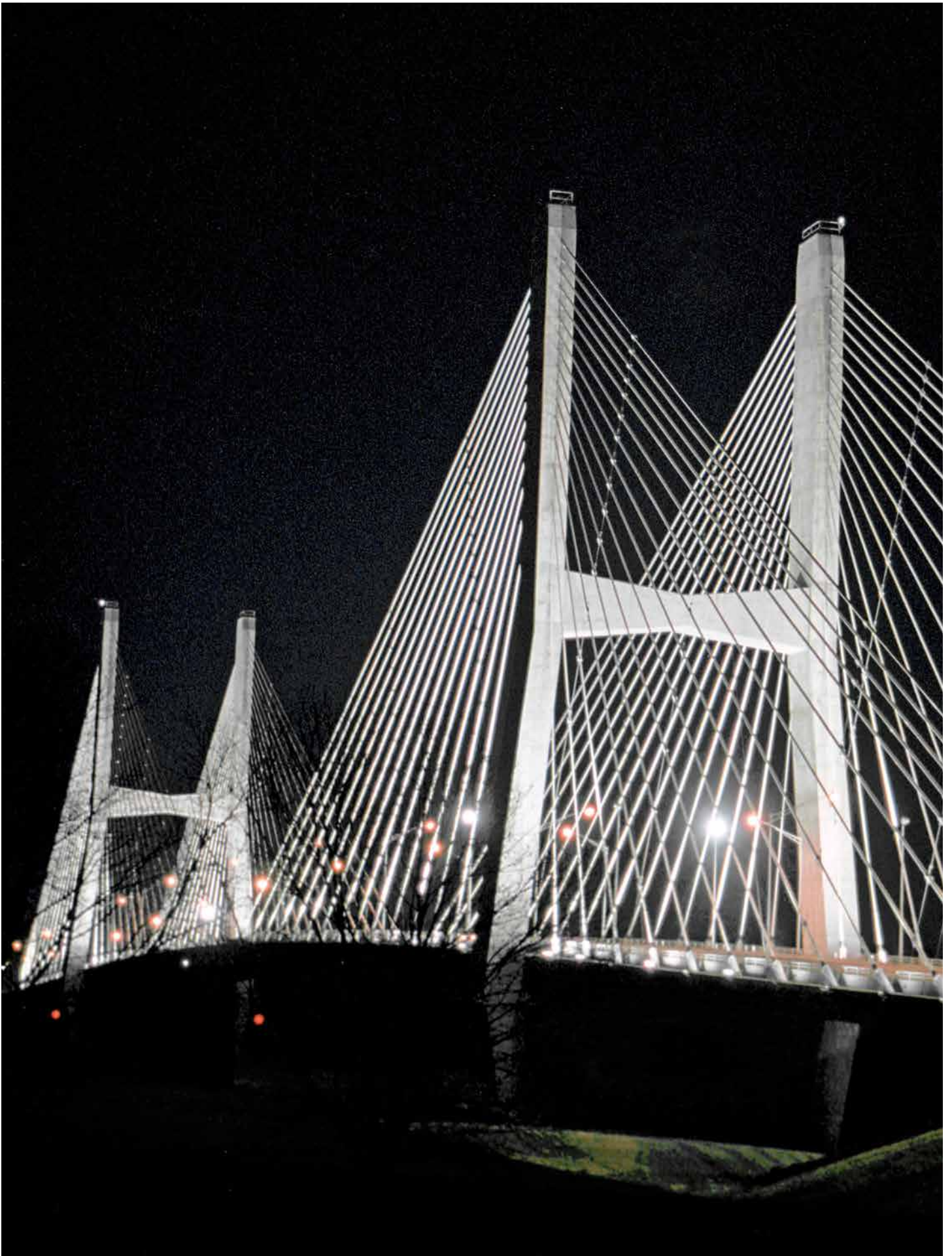
When given these options, participants said something needs to be done about the decline of transportation funding in Missouri. (Full details are included in Appendix A of the Long Range Plan).

Missourians want a lot from their transportation system. More specifically, Missourians suggested thousands of projects, wants and needs that significantly outweighed the amount of money we will have available. This amount doesn't include inflation or city and county needs that exist. Not surprisingly, there is a significant gap – and it's growing – between the transportation system that people want and need and what we can deliver with current funds.

The bottom line – the amount of money available to maintain our roads and bridges has declined and will continue to decline over time. In the very near future, it will be impossible to maintain existing transportation systems and services, let alone provide the many needs and wants we heard.



**During our outreach,
we heard a wide range
of options and opinions
about investment
choices and the
direction we should
go as a state.**



Vision for the Future

WHERE WE ARE GOING

Missourians want a transportation system that is safe, grows our economy and leads to job creation. They want to know that the system will enable them to get to work on time and get to school safely. They want smooth roads and bridges, public transit that is available when and where they need it, and a system of highways, railroads, ports and airports that can stand up to the wear and tear of increasing freight demand.

Missourians want to know they're safe when traveling in Missouri. They want highways with shoulders and cable barriers and signs that are easy to read. They want dedicated

lanes and paths for walking and biking. And they want clean and well cared for public transit vehicles.

Missouri businesses want a transportation system that supports economic growth. Missouri communities and business leaders want road improvements to consider the needs of local businesses and to serve as a recruitment tool for new companies. They want a well-connected system of roads, rails and ports, so that all Missouri products can be moved cost effectively - whether it is soybeans going from Missouri farms to China or aircraft parts going to Brazil. And they want a system that allows visitors to come to Missouri and buy products and spend money at our local businesses.

Missourians want options when

deciding how to travel. They don't want to have to drive a car for every trip they take. They want to be able to bike and walk to work and then take a bus to a doctor's appointment or to go shopping. They want to be able to take a train across the country and fly from Missouri to anywhere in the world.

Considering Missourians' vision for transportation and what we heard from transportation planning partners across the state, we have developed four main goals which will drive decision-making.

MISSOURIANS WANT A TRANSPORTATION SYSTEM THAT IS SAFE



Take care of the transportation system and services we enjoy today

MISSOURI IS A BIG STATE WHEN IT COMES TO OUR TRANSPORTATION SYSTEM. WE RANK NEAR THE TOP IN TERMS OF HIGHWAY MILES, NUMBER OF BRIDGES AND THE SHIPMENT OF FREIGHT ON OUR ROADS, RAILS, WATERWAYS AND AIRWAYS. AS WE HEARD THROUGHOUT ON THE MOVE, WE MUST MAKE SURE OUR EXISTING SYSTEM AND SERVICES ARE WELL-MAINTAINED. THAT MEANS CONTINUED FOCUS ON MAINTAINING AND PRESERVING OUR AGING ROADS, BRIDGES, PORTS, RAILS, AIRPORTS AND TRANSIT VEHICLES TO ENSURE PEOPLE AND FREIGHT MOVE SAFELY AND WITH EASE.

Keep all travelers safe, no matter the mode of transportation

OUR GOAL IS ZERO DEATHS FOR THOSE WHO ARE TRAVELING IN MISSOURI. IT MEANS ADDING SHOULDERS TO RURAL ROADS, IMPROVING SIGNS AND ADDING RUMBLE STRIPS OR GUARD RAILS TO OUR ROADS SO CARS, TRUCKS, BUSES AND MOTORCYCLES CAN TRAVEL SAFELY. IT MEANS INVESTING IN MORE BIKE LANES TO PROTECT BICYCLISTS AND IMPROVING INTERSECTIONS WHERE ROADS AND RAILS MEET. IT MEANS PROVIDING SAFE AND SECURE BUS AND TRANSIT STOPS AND KEEPING UP WITH VEHICLE TECHNOLOGIES.



Invest in projects
that spur
economic growth
and create jobs

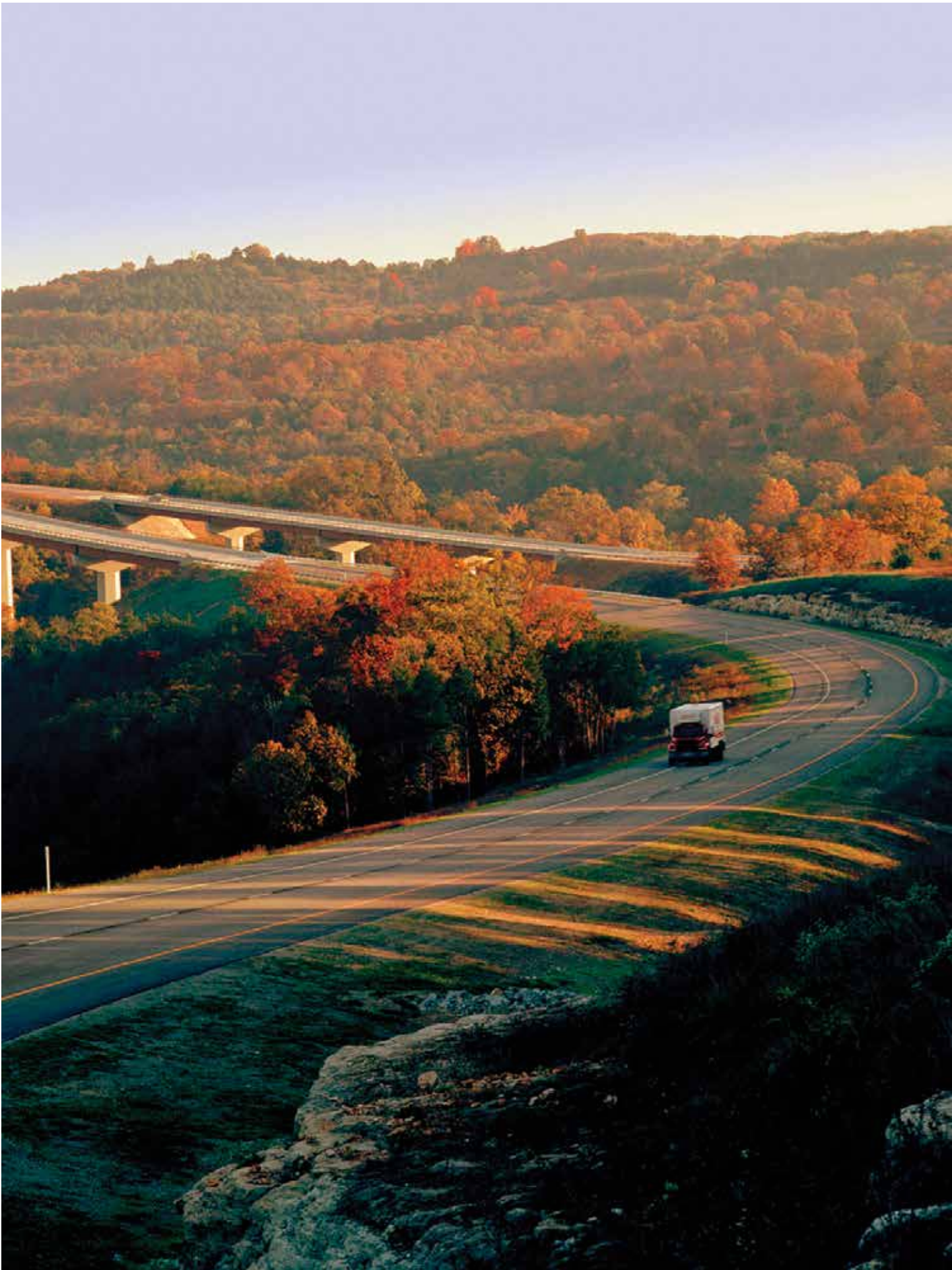


OUR STATE TRANSPORTATION NETWORK CAN ENHANCE OUR ECONOMIC GROWTH AND BUSINESS RECRUITMENT. WE MUST USE OUR RIVERS, GEOGRAPHIC LOCATION AND RESOURCES TO CREATE A COMPETITIVE EDGE THROUGH A SYSTEM OF WELL-CONNECTED LOCAL ROADS, HIGHWAYS, RAILWAYS, WATERWAYS AND AIRPORTS. TARGETED INVESTMENT IS NECESSARY TO ATTRACT AND RETAIN BUSINESSES. ALL LEVELS OF GOVERNMENT SHOULD – IN PARTNERSHIP WITH ECONOMIC DEVELOPMENT EXPERTS AND THE PRIVATE SECTOR – PLAN AND DESIGN OUR TRANSPORTATION INVESTMENTS TO ACCOMMODATE THE NEEDS OF MISSOURI BUSINESSES. IT MEANS INVESTING IN FACILITIES THAT PROVIDE CONNECTIONS BETWEEN HIGHWAYS, RAILS, AIRPORTS AND PORTS SO THAT PRODUCTS CAN BE MOVED EFFICIENTLY WITHIN THE STATE, ACROSS THE COUNTRY AND AROUND THE GLOBE.

Give Missourians
better
transportation
choices

CONSIDERING THE COLLECTIVE ASSETS OF OUR STATE'S TRANSPORTATION SYSTEM, WE MUST FIND WAYS TO USE OUR STRENGTHS AND PROVIDE BETTER OPPORTUNITIES FOR CITIZENS TO TRAVEL IN THE WAYS THAT MAKE THE MOST SENSE FOR THEM. THAT MEANS INVESTING MORE RESOURCES IN PUBLIC TRANSPORTATION SO PEOPLE HAVE BETTER ACCESS TO HEALTHCARE, BUSINESSES CAN RECRUIT AND EXPAND, AND ALL MISSOURIANS HAVE EASIER ACCESS TO EMPLOYMENT. IT MEANS ACCOMMODATING THE NEEDS OF BICYCLISTS AND PEDESTRIANS AS WE PLAN AND DESIGN OUR ROADWAYS. IT MEANS SUPPORTING INVESTMENTS IN PASSENGER RAIL AND IMPROVEMENTS TO AIRPORTS, AND IT MEANS BETTER CONNECTING ALL MODES OF TRANSPORTATION.





HOW DO WE GET THERE: FOUR GOALS

Our vision was formed by conversations with thousands of Missourians. As we outlined a realistic path to success, we looked at each of the four goals and developed strategies to move Missouri closer to those goals.

TAKE CARE OF THE TRANSPORTATION SYSTEM AND SERVICES WE ENJOY TODAY

Missouri's existing transportation infrastructure is a valuable asset, and Missourians have worked hard to build a system of roads, bridges, railroads, bike lanes, ports and runways that allow us to move safely around the state and help businesses move goods and materials. Keeping this system well preserved and maintained is our first goal. The rest of our vision cannot be achieved without ensuring that our current infrastructure is adequately maintained.

Maintaining our system means keeping the bridges that cross our

rivers and waterways open and safe. It means keeping highway and road pavements smooth and in good structural condition. It also means maintaining our public transportation fleet, both in urban and rural areas, as residents rely on public transit to get to work, the hospital or other essential services. In addition, we must support the continued upkeep of our river ports, rails and airports to ensure our state's access to national and global markets.

Unfortunately, the time has come where our funding cannot support the current system. Thus, it is vital we find a way to solve our funding challenge.

Maintaining the transportation

system and services we currently have can best be accomplished by:

- Establishing condition and service goals for all components of Missouri's transportation system - including roads, bridges, airports, ports, transit, rail, sidewalks and trails
- Securing dependable funding to support the current system and services for all modes of transportation to keep traffic flowing
- Continuing to explore technology and developing practices that result in lower costs to stretch funding for more improvements

More information about specific plans and strategies can be found in Chapter 6 and Appendix J of the Long Range Plan.



"IF OUR ROADS ARE SAFE TO TRAVEL ON AND OUR DRIVERS ARE PRACTICING SAFE DRIVING BEHAVIOR, WE CAN SAVE LIVES IN MISSOURI."

PAM HOLT, MISSOURI COALITION FOR ROADWAY SAFETY

GOAL IS ZERO LIVES LOST

KEEP ALL TRAVELERS SAFE, NO MATTER THE MODE OF TRANSPORTATION

Fatalities have sharply decreased from 1,257 in 2005 to 826 in 2012. But since 2005, 7,616 lives have been lost. We believe that even one transportation-related death on our system is unacceptable and have a zero lives lost goal.

While progress has been made, there is still significant work to be done. We must modernize the system to meet today's safety needs and standards. Modern infrastructure features (guard cables, rumble strips, wider shoulders) that keep drivers safely on the road and out of accidents don't exist on

the vast majority of state roads. A safe road system also protects public transit passengers and improves the safety of bicyclists and pedestrians.

Another factor affecting the safety of our transportation system is

drivers are more distracted than ever. Texting, eating and talking on the phone while driving continues to increase. So, while we have a zero transportation death goal, there's also a recognition that personal responsibility is at the core of transportation safety and drivers cannot control what other people do.

Looking forward, we can make travel safer for Missourians through strategies such as:

- Investing in systemwide safety improvements that reduce roadway fatalities and disabling injuries
- Increasing access and providing protection for bicyclists and pedestrians
- Providing safer, secure links and connection points between the various types of transportation
- Expanding partnerships with safety advocates around the state to identify and implement safety improvements
- Increasing safety belt usage

826 ROAD DEATHS IN 2012
71% UNBUCKLED



Traffic Fatalities

1,257

2005

826

2012

7,616 LIVES LOST SINCE 2005

**STRATEGIC INVESTMENTS IN ENGINEERING, ENFORCEMENT, EMERGENCY MEDICAL SERVICES
AND EDUCATION HAVE BEEN PROVEN TO REDUCE FATALITIES AND SERIOUS ACCIDENTS**



Growing our economy and adding new jobs improves the quality and standard of living for Missourians, and transportation can play a pivotal role in supporting this growth.

“WE’VE NOT HAD A PROBLEM FINDING CUSTOMERS. WE’VE HAD A PROBLEM FINDING THE FUNDS TO PUT IN THE INFRASTRUCTURE THAT’S NEEDED FOR THE CUSTOMERS.”

DAN OVERBEY, EXECUTIVE DIRECTOR, SEMO PORT

Transportation improvements can work as a catalyst to draw new businesses to Missouri, and they can help existing businesses remain competitive by improving access to customers and employees. Making strategic transportation investments can also lower transportation costs and provides options so Missouri businesses effectively get their products and services to markets within the state, across the nation and around the globe.

Freight moved by truck, train, barge and plane is an essential part of our economy and growth. On any given day, you could count the thousands of trucks that drive on I-70 through Kingdom City, barges passing through Cape Girardeau, railcars rolling past the rail yard in Moberly or cargo planes lined up on the runways of Lambert-St. Louis International Airport to fully comprehend the sheer mass and importance of our freight system.

These freight systems are essential to getting Missouri products such as soybeans and aviation parts around the world in a quick and cost-effective way. We must update the existing system and improve transfer points to allow Missouri businesses to tap world markets through efficient forms of long distance transportation.

Transportation improvements require collaboration and partnerships between public and private sectors. We must work with local governments to leverage resources and build improvements that support state, regional and local economic priorities. Forging strong partnerships with economic development professionals and the private sector is also important to ensure that government officials truly understand the needs of the business community and to leverage investments made by private sector companies.



Strategic investments in our transportation system improve the safety and quality of life for Missourians and improve the economic vitality of the state.

This plan aims to improve Missouri's economic vitality and support existing businesses in a number of ways, including:

- Increasing partnerships with local communities, businesses, transportation service providers and other sectors to specifically identify what transportation projects can best support local economies
- Expanding MoDOT's cost share opportunities to include all transportation modes
- Identifying and supporting the statewide freight network to serve the needs of Missouri businesses
- Developing intermodal connectors that better link the state's rivers, rails, roads and runways
- Providing reliable and accessible transportation options to get people to work and customers to businesses

\$1 → \$4

EVERY DOLLAR INVESTED IN TRANSPORTATION
GENERATES \$4 IN NEW ECONOMIC ACTIVITY

\$24.2M → \$125.5M

SINCE 2007 THE \$24.2 MILLION IN FUNDS FOR OUR PORTS AND
WATERWAYS HAS GENERATED \$125.5 MILLION IN PRIVATE INVESTMENT

125 → \$11B

THE 125 PUBLIC-USE AIRPORTS GENERATE \$11 BILLION
IN ANNUAL ECONOMIC ACTIVITY

\$453M → \$1.1B

BY PARTNERING WITH LOCAL COMMUNITIES AND BUSINESSES,
MODOT'S COST SHARE PROGRAM HAS TURNED \$453 MILLION OF
FUNDS INTO MORE THAN \$1.1 BILLION OF PROJECTS





"A FULLY FUNCTIONING TRANSPORTATION SYSTEM KEEPS OUR STATE MOVING. IT BRINGS JOBS, ECONOMIC GROWTH AND COMPETITIVENESS, BUT MORE IMPORTANTLY – IT KEEPS YOUR FAMILY SAFE."

JIM ANDERSON, PRESIDENT, SPRINGFIELD AREA CHAMBER OF COMMERCE

Give Missourians Better Transportation Choices



Like planning for retirement, when we look at what Missourians will need from their transportation system in 20 years, we see the need to diversify our state's investment beyond roads and bridges. Missouri's current transportation funding structure is constitutionally mandated to be used only on road and bridge improvements and most Missourians choose to drive their personal vehicle for the majority of their travel. However, attitudes and needs are changing.

To serve all Missouri citizens, and to give Missourians better access to employment, healthcare and other essential services, we need to increase scheduled public transit services and improve the reliability of on-time arrivals. The state must continue to support passenger rail service and recognize the important role that pedestrian and bicycle facilities play for those who cannot or choose not to drive.

Airports also play a pivotal role in not only quickly connecting Missouri to the rest of the nation and world, but also connecting Missourians across the state. We can ensure that Missouri's transportation system is better connected and Missourians have more options when traveling in the state by:

- Increasing regional involvement to include all transportation stakeholders when identifying and prioritizing projects
- Securing reliable funding that is flexible and can be used to address each region's transportation priorities
- Evaluating the impact to all transportation modes during the development of an improvement
- Connecting travel options - passenger rail to bus stops to sidewalks to airports
- Expanding and improving transit, air, passenger rail, bicycle and pedestrian options throughout the state
- Providing accessibility to all users of the transportation system

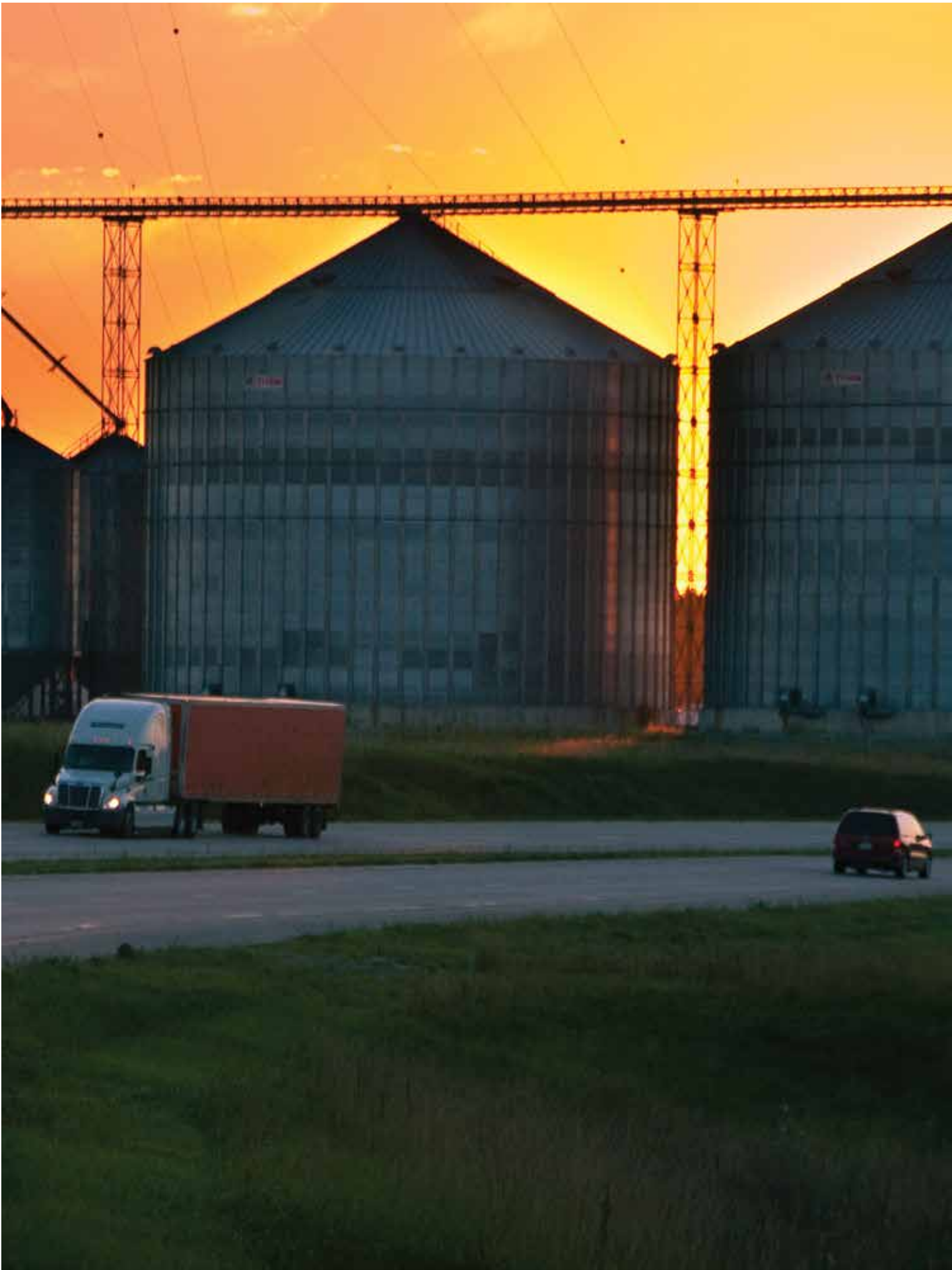


Missourians see the need to diversify our state's investment beyond roads and bridges.



"IF YOU LOOK AROUND THE COUNTRY AT THE REGIONS AND CITIES THAT ARE REALLY DOING WELL, THEY HAVE A LOT OF DIFFERENT COMPONENTS. ONE OF THE ELEMENTS THAT YOU'LL FIND IS THEY HAVE A GOOD PUBLIC TRANSPORTATION SYSTEM AND ARE INVESTING IN IT."

JOHN NATIONS, PRESIDENT AND CEO, BI-STATE DEVELOPMENT AGENCY & METRO TRANSIT



CONCLUSION

We developed this final long range plan for our transportation future based on the significant feedback we received from Missourians across the state. We listened and we learned. We heard that while each person in Missouri has his or her own personal needs, everyone in the state can agree on one thing – we need transportation in nearly every aspect of our daily lives.



With this plan and vision, we see the potential for a bright future for

Missouri. We see a future where Missourians are proud of how well maintained our transportation system is and can safely get where they need to go, no matter how they want to get there. We see a transportation system that reflects the needs of our population, small businesses and fosters commerce everywhere in the state. We see a state that is competitive, not just on a regional scale, but on a global scale. We see a transportation system of roads, rails, ports and airports that is upgraded to reflect the needs of a growing population.

However, with declining transportation funding and increasing costs from inflation, MoDOT's ability to adequately maintain bridges and highways is impossible moving forward, let alone focusing on the many needs and wants we heard from Missourians during On the Move.

We cannot sit back and watch Missouri's system become obsolete and slide into disrepair. We went to great lengths to understand and create the transportation vision that Missourians want through On the Move, and we need to keep that momentum alive. We need your help and we will continue to look to Missourians across the state to help us make this vision a reality.

**The time to ensure
a modern and safe
transportation system
is now.**

MoDOT would like to extend a special thank you to all of the citizens, community leaders, stakeholders, transportation partners and elected officials who provided invaluable feedback during the development of this Long Range Plan. This plan is truly a reflection of the incredible response we received.

FOR MORE INFORMATION, PLEASE CONTACT MODOT AT: MISSOURI DEPARTMENT OF TRANSPORTATION, 105 W. CAPITOL AVENUE, JEFFERSON CITY, MO 65102. CALL US AT 1.888.ASK.MODOT (275.6636), GO TO WWW.MODOT.ORG, OR EMAIL US AT ONTHEMOVE@MODOT.MO.GOV





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